



Swan Christian
EDUCATION ASSOCIATION

Swan Christian Education Association Incorporated

Constitution

Adopted 20 November 1986

Amended April 1990

Amended November 1996¹

Amended February 2002²

Amended June 2009³

Amended April 2011

Amended June 2012⁴

Amended June 2017⁵

Amended June 2018

Amended November 2018

August 2021

~~Unless the Lord builds the house, they labour in vain who build it.~~

Unless the Lord builds the house, the builders labour in vain.

Psalm 127:1

¹ New Constitution

² Timing of Staff and School Members Annual Meetings (Clauses 20.2 & 20.3)

³ Update list of schools (eClause 2(i))

⁴ Amend list of schools (eClause 2.1(k))

⁵ Changes associated with the Associations Incorporation Act 2015

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1. Name

- 1.1 The name of this Association shall be the "Swan Christian Education Association Incorporated", hereinafter referred to as "the Association".

2. Definitions and Interpretation

2.1 In this Constitution and By-Laws, unless the context otherwise requires:

- (a) "Act" means the Associations Incorporations Act 2015 and its successors.
- (b) "Association Office" means the premises, other than the Schools, where Association staff are employed, including, but not limited to, the Registered Office of the Association.
- (c) "Board" means the Board of Directors elected and appointed under eClause 2322. The Board shall fulfil the responsibilities of a Management Committee pursuant to the Act.
- (d) "Board Recruitment Committee" means the committee established in accordance with Clause 23.2.
- (e) "Books of the Association" has the meaning given to it in Section 3 of the Act and includes all the registers; financial records, financial statements or financial reports, as each of those terms is defined in sSection 62 of the Act; register of minutes and documents and securities of the Association, however compiled, stored or recorded.
- (f) "Chief Executive Officer" means the officer of the Association appointed by the Board under eClause 2322.8.
- (g) "Child" or "Children" in relation to membership shall include an adopted child, a foster child, or such other child as is residing with a Member and dependent upon him or her, or of which the Member is otherwise legal guardian.
- (h) "Committee" means the Staff Committee constituted under eClause 2726, the Grievance Committee constituted under eClause 2827, and the Board Recruitment Committee established in accordance with Clause 23.2.
- (i) "Christian Life Committee" means the committee established pursuant to Clause 16.1(a).
- (j) "Christian Lifestyle Expectations" means the expectations referred to in Clauses 12.2, 13.1 and 14.3, which must be compatible with the Statement of Faith. The Board shall inform the Association Members in writing of any changes to the Association's Christian Lifestyle Expectations.
- (k) "Director" means a member of the Board elected or appointed under eClause 2322.
- (l) "General Meeting" means a meeting of Association Members convened in accordance with eClause 4716.
- (m) "Member" means a person who has been admitted to one or more of the categories of membership described in eClause 4410.1.
- (n) An "Ordinary Resolution" shall be any resolution other than a Special Resolution and shall be determined by a simple majority vote of those present and voting.
- (o) "Other Relative" means brother, sister, eChild or parent.
- (p) "Parent" means the parent, or legal guardian or adult responsible for the care of a Child residing with them.
- (q) "Parents in Partnership Committee" means the committee referred to in

Clause 16.1(a).

- (r) "School" means any school or college which may be maintained by the Association.
 - (s) "School Committee" means a meeting of elected or appointed School Members convened in accordance with ~~e~~Clause ~~26~~16.1.
 - (t) A "Special Resolution" shall be a resolution determined by a three-quarters majority vote of those present and voting. Matters requiring a Special Resolution shall be specified in this Constitution and By-Laws, or shall be such matters as the Members shall previously agree to require a special resolution.
 - (u) "Staff Representative" means the member of staff in each school elected by the staff in accordance with ~~e~~Clause ~~47~~16.3 to represent the staff of the particular School at meetings of the Staff Committee as described at ~~e~~Clause ~~27~~26.
 - (v) "Statement of Faith" is a statement approved by the Members of the Association which records the core doctrinal beliefs of the Association, as provided for in Clause 3.
- 2.2 The Association is a not-for-profit religious and educational body for the purposes of State and Federal Government legislation.
- 3.3 The Association is incorporated under the provisions of the Act.

3. Statement of Faith

~~1.1 — All Members are to believe and confess:~~

- ~~(a) — One God eternally existent in three persons — the Father, the Son and the Holy Spirit.~~
- ~~(b) — The sovereignty of God in creation, providence, redemption, revelation and final judgment.~~
- ~~(c) — The Divine inspiration of the original documents of the Bible consisting of 66 books, its entire trustworthiness, sufficiency and supreme authority in all matters of faith and conduct.~~
- ~~(d) — The Deity of our Lord Jesus Christ — His virgin birth, His sinless life, His miracles, His atoning death on the Cross as our representative and substitute, His bodily resurrection, His ascension to the right hand of the Father, and His mediatorial work.~~
- ~~(e) — The personality and malignancy of the devil, the fallen, sinful and lost estate of all mankind.~~
- ~~(f) — Justification of the sinner by the grace of God through personal faith in our Lord Jesus Christ alone.~~
- ~~(g) — The Deity of the Holy Spirit and His work in the regeneration of men, and in their sanctification.~~
- ~~(h) — The receiving and indwelling of the Holy Spirit at conversion, and His continuing work in the heart and life of the believer.~~
- ~~(i) — The one holy universal church, the body of which our Lord Jesus Christ is the Head, to which all true believers belong.~~
- ~~(j) — The visible bodily return of the Lord Jesus Christ, the resurrection and judgment of all mankind, the eternal punishment of the unrepentant and the eternal blessedness of the redeemed.~~

- 3.1 Together with Christians through the centuries and around the globe the Association, together with Association Members and Staff Members affirm:

- (a) One God, eternally existing in three (3) persons, Father, Son and Holy Spirit; our Creator, Redeemer and Sustainer.
- (b) God is the ultimate creator and ruler of all things.
- (c) The nature and plan of God is revealed in the Bible. Its sixty-six (66) books are divinely inspired, entirely trustworthy, authoritative and sufficient to guide us in all matters of faith and conduct.
- (d) The full humanity and divinity of our Lord Jesus Christ, who was born of the virgin Mary, lived a sinless life, performed many miracles, died in our place on the Cross of Calvary, as an atonement for our sins. He rose from the dead, ascended to the Father and continues to intercede for us.
- (e) The dreadful reality of evil, and the existence of the devil.
- (f) Though humans are wonderfully made in the image of God, humanity has fallen into sin which expresses itself in each individual life and in a fallen world, alienating us from God.
- (g) A restored relationship with God is possible only through the grace of God which leads to personal faith in the Lord Jesus Christ.
- (h) The divinity of the Holy Spirit, who convicts people of their need for God.
- (i) Conversion is the work of the Holy Spirit who continues to transform our hearts and lives helping us to be more faithful disciples of Jesus.
- (j) One holy, universal church, the body of which our Lord Jesus Christ is the Head, to which all are invited and where those who recognise Jesus as their Lord and Saviour find their home.
- (k) The visible return of Jesus Christ, after which the dead will be raised and all humanity will be judged. Those who have put their faith and trust in Jesus will enter into the glorious and eternal life prepared for those who follow Jesus.

~~4. Controversial Issues and Conflicts of Interest~~

~~1.1 In the interest of harmony within the Association and amongst its membership, controversial or divisive doctrines or issues other than those contained in the statement of faith shall not be promoted within the Association or its Schools.~~

~~2.2 Such issues include:~~

- ~~(a) speaking in tongues as a sign of having been filled with the Holy Spirit, and~~
- ~~(b) doctrines which are peculiar to a particular denomination.~~

~~3.3 The Board has the authority to determine whether a particular issue is controversial or divisive within the meaning of this clause but may be overruled by a special resolution passed at a General Meeting of the Association.~~

~~4.4 No person may take Office as a Director on the Board or as member of a School Committee or any other Committee unless they declare an actual or perceived conflict of interest before taking office. If whilst holding any Office, a conflict of interest develops, the person concerned must immediately declare that conflict to the Board or Committee as the case may be.~~

4. Objects

- 4.1 To establish and maintain a system of interdependent Christian Schools in Australia that are inspired, shaped and informed by the mission initiated by Jesus Christ to equip and empower children and young people to experience life in all of its fullness. ~~which will provide an education which treats all aspects of the curriculum in the light of God's word, and in which students are encouraged to develop as fully as possible the abilities which God has given them.~~

5. Powers

- 5.1 In addition to the powers conferred under the Act, the Association may:
- (a) Establish and maintain Christian Schools.
 - (b) Publish or contribute to the publication of periodicals, journals, magazines, books, papers, pamphlets and information generally, consistent with the Objects.
 - (c) Establish the necessary funds for the purpose of fulfilling the Objects.
 - (d) Purchase, lease, hire or otherwise acquire any real or personal property. To improve, manage, develop, sell, mortgage, lease, let or hire and grant rights and licences in respect of or otherwise deal with, dispose of or surrender the whole or any parts of the property of the Association.
 - (e) Borrow or raise upon loan any sum or sums of money whether upon current account or otherwise, and for the purpose of securing the payment thereof to execute and give any mortgage, charges, bonds, debentures, bills of sale, or other securities over all or any part of the property or assets of the Association and to liquidate, redeem or pay off such securities or any of them.
 - (f) Act as Trustee.
 - (g) Do anything not hereinbefore specified which shall be deemed by the Board to be of benefit to the Association and consistent with its Objects.

6. Roles

- 6.1 The Directors shall assume the duties and responsibilities prescribed by the Constitution and By-Laws.
- 6.2 The Association President for the time being shall chair meetings of the Association Members and of the Board unless he or she otherwise determines. In the absence of the President, the Vice-President for the time being shall normally stand in his or her place.

7. Operation

- 7.1 The management of the Association shall be vested in the Board. The Association shall act through its Board, as provided by this Constitution, or as authorised by the General Meeting.

8. Officers and Appointees

- 8.1 The Officers of the Association shall be the President and the Vice-President.
- 8.2 The Board may appoint such persons to such positions as it may from time to time decide, and on such honorarium and conditions as may be determined by the Board. Such appointments may be of a permanent or temporary nature, or for a set term.

9. Associated Bodies

- 9.1 The Board may agree to a body which has similar Objects and Statements of Faith becoming an associated body for the purpose of furthering the Objects of the Association on such terms and conditions as the Board considers appropriate.

10. Categories of Membership

- 10.1 Membership of the Association is divided into three (3) categories being:
- i. School ~~m~~Membership,
 - ii. Association ~~m~~Membership, and
 - iii. Staff ~~m~~Membership.
- 10.2 A person may belong to more than one (1) category of membership and may exercise all of the rights which attach to each category of membership held in respect of that capacity.

11. School Membership qualification

- 11.1 Each ~~p~~Parent who signs the enrolment contract of a ~~e~~Child enrolled at a School is deemed to be a School Member of that School, while his or her ~~e~~Children are enrolled and while he or she remains a signatory to the enrolment contract.
- 11.2 Each School may, subject to any policies established by the Board under Clause 25, determine the mechanisms for School Members to engage with committees established to support the objectives and priorities of the School, as provided in Clauses 16.1 and 25.
- ~~11.3 The School Committee of a particular School may admit to School membership at that School other persons who are not parents but who have, in the judgment of the School Committee, an appropriate interest in and desire to contribute to the School.~~
- ~~11.4 An applicant can apply to be admitted into the category of School membership only at a School or Schools where the applicant's child or children are enrolled or in which the applicant has an interest.~~
- ~~11.5 Members of the Board shall for the period of their Board membership be deemed to be School Members of each School.~~

12. Association Membership qualification

- 12.1 A person (including School Members and Staff Members) who desires to be admitted into the category of Association ~~m~~Membership ("applicant") must apply in writing to the Board.
- 12.2 Notwithstanding the Board's then current policy in regard to each category of membership, persons wishing to be Association Members must declare their agreement with the Objects of the Association, agree with and accept the Statement of Faith, agree to abide by the Constitution, indicate clearly their acceptance of Christ personally as Saviour and Lord, and give evidence to the satisfaction of the Board or its delegated representatives that they are leading lives compatible with ~~Protestant, evangelical,~~ the Association's Christian principles Lifestyle Expectations as defined by the Board from time to time ~~by the Board.~~
- 12.3 The application contemplated by ~~e~~Clause ~~43~~12.1 must be in the form approved from time to time by the Board and be accompanied by such other information as the Board considers necessary having regard to the Board's then current policy in relation to Association ~~m~~Membership.
- 12.4 The Board must within ~~twenty-eight~~ (28) days of receiving an application under ~~e~~Clause ~~43~~12.1 decide whether or not to admit the applicant to the category of Association ~~m~~Membership and the Board must communicate the decision (with

or without reasons) to the applicant within **seven (7)** days of that decision being made by the Board.

- 12.5 The Board shall keep and maintain a register of Association Members in which shall be entered the full name, address and date of entry of the name of each member and the register shall be available for inspection by Association Members at the Registered Office of the Association.

13. Staff Membership **qualification**

- 13.1 Upon commencement of employment with the Association a person is admitted automatically into the category of Staff ~~m~~Membership. It shall be a condition of initial and continuing employment that Staff Members of the Association must declare and maintain their agreement with the Objects of the Association, agree with and accept the Statement of Faith, agree to abide by the Constitution, indicate clearly their acceptance of Christ personally as Saviour and Lord, and give evidence to the satisfaction of the Board or its delegated representatives that they are leading lives compatible with **the Association's Christian principles Lifestyle Expectations** as defined **by the Board** from time to time ~~by the Board.~~

14. Termination of Membership

- 14.1 A School Member's membership shall automatically terminate on **thirty-first (31st)** December of the year in which that Member's last ~~e~~Child ~~(or child of which the Member is legal guardian)~~ is enrolled at a School, or on the day the enrolment is withdrawn by either the ~~p~~Parent or the Principal, whichever is the earlier event.
- 14.2 ~~In the case of School membership of those with an interest in the School admitted to membership under clause 12.2:~~
- ~~(a) — their membership shall be renewed annually at the discretion of the School Committee, and upon receipt of the appropriate fee;~~
 - ~~(b) — the School Committee may terminate their membership if fees are not paid by the due date or for any other reason the School Committee considers reasonable grounds for termination provided:

 - ~~(i) — thirty (30) days' notice will be given to the Member in question of the intention to terminate their membership;~~
 - ~~(ii) — written reasons are provided to the Member at the same time as the notice contemplated by subclause (i); and,~~
 - ~~(iii) — the Member is given reasonable opportunity to be heard and to respond to the reasons referred to in subclause (ii) within thirty (30) days of the notice contemplated by subclause (i).~~~~
- 14.2 A Member may resign his or her membership at any time by giving notice in writing:
- (a) in the case of School Members, to the School **Committee Principal** at the particular School of which he or she is a Member **(who shall convey that notice to the Board)**; or,
 - (b) in the case of Association Members, to the Board.
- 14.3 The Board may terminate an Association Member's membership:
- (a) if Membership Fees are not paid by the due date without there being in place an arrangement with the Board for their payment;
 - (b) if the person in question is not, in the opinion of the Board, leading a life compatible with ~~Protestant evangelical Christian principles; or, the~~ **Association's Christian Lifestyle Expectations as defined by the Board**

from time to time;

- (c) if the person has not attended a meeting of the Association for two (2) years; or,
- (d) for any other reason the Board reasonably considers ought to lead to termination of membership if the Board passes a Special Resolution that the Association Member's membership should be terminated for that reason.

14.4 The Board must not exercise its right to terminate membership until,

- (a) ~~thirty (30) days'~~ notice has been given to the Member in question of the intention to terminate their membership;
- (b) written reasons for the proposed termination of membership are provided to the Member at the same time as the notice contemplated by ~~s~~Subclause (a); and,
- (c) the Member is given reasonable opportunity to be heard and to respond to the reasons referred to in ~~s~~Subclause (b) within thirty (30) days of the notice contemplated by ~~s~~Subclause (a).

14.5 Staff ~~m~~Membership shall automatically terminate at 5.00 pm on the day on which:

- (a) the resignation of the ~~m~~Member of staff from employment becomes effective; or,
- (b) the termination of the ~~m~~Member of staff from employment by the Association becomes effective.

15. Subscriptions

15.1 All Association Members shall pay an annual membership fee, which shall become payable on first (1st) January in each year. The amount of the membership fee shall be fixed by the Board from time to time.

15.2 Parents ~~holding who are School Membership or~~ Association Membership are deemed to have paid their Membership Fees in their annual tuition fees.

16. Members' Meetings

16.1 School Members' ~~Meetings~~

- (a) Each School shall:
 - i. partner with Parents in discharging their shared responsibility to equip children and young people to flourish; and
 - ii. establish a Parents in Partnership Committee and Christian Life Committee as described in the Parent Partnership Policy;
 - iii. establish frameworks specific to the context and priorities of the School to develop and foster that partnership, including through scheduling meetings and other mechanisms for providing transparency of School operations and priorities to School Members, securing Parent feedback, and otherwise strengthening the environment, so that all within the community can belong, learn and thrive.

~~(b) — hold an Annual School Meeting (ASM). The purpose of this meeting shall be to elect Members of the School Committee of the particular School, and to consider such other matters~~

~~(c) — as may be appropriate and of which notice has been given. Members of~~

~~the School Committee of the particular School are to be elected by School Members of that School at this ASM.~~

- ~~(d) The Chairman of the School Committee will convene at least one General Meeting of all School Members each school term and any additional meetings as the School Committee considers necessary.~~
- ~~(e) The Chairman of a School Committee shall convene a Special School Meeting of the relevant School upon receipt by him or her of a written request setting out the purpose of such meeting and signed by not less than twenty per cent (20%) of the School Members of the relevant School. Such meeting shall be held not later than four (4) weeks subsequent to the date of receipt of the request.~~
- ~~(f) At least one (1) week's written (email) notice of a School Meeting shall be given. Such notice shall be given to all School members of that particular School.~~
- ~~(g) The quorum for a general School Meeting and special School Meetings shall be ten per cent (10%) of the School members of that particular school, or ten (10) of those School Members, whichever is the lesser.~~
- ~~(h) In the event of a dispute as to the correctness of the procedures in relation to the election of a School Committee, the matter shall, on the request in writing of ten (10) or more School Members of that particular School, shall be referred to the Chief Executive Officer for resolution.~~
- (i) A School Members' Meeting may make recommendations to the Principal of the School; however, its decisions will not be binding upon the School, its Principal or the Association.

16.2 Association Members' Meetings

- (a) There shall be an Annual General Meeting of the Association which shall be held at the time contemplated by the Act. The purpose of this meeting shall be to elect Directors, to elect Members of the Grievance Committee, to appoint Auditors (where appropriate), to receive the financial statements and reports, and to transact such other business as may be appropriate.
- (b) The Board will convene at least one other General Meeting of Association Members to review the strategic plans of the Association and other relevant matters in the second half of each calendar year and such other General Meetings as may be necessary to further the Objects of the Association and to provide Association Members with reports and information on the activities of the Association.
- (c) The President shall convene a Special General Meeting upon receipt by him or her of a written request setting out the purpose of such a meeting and signed by not less than twenty per cent (20%) of the Association Members. Such a meeting shall be held not later than four (4) weeks subsequent to the date of receipt of the request.
- (d) At least two (2) weeks' written (email) notice of General Meetings (at least three (3) weeks if a Special Resolution is proposed) shall be given to all Association Members. The notice convening a General Meeting must specify the place, date and time of the meeting; and the order of the business to be conducted at the meeting.
- (e) The quorum for a General Meeting shall be thirty per cent (30%) of Association Members ~~or 150 Association Members, whichever is the lesser.~~

16.3 Staff Members' Meetings

- (a) The Staff Members at each School and at the Association Office shall each hold an Annual Staff Members' Meeting in February of each year. The purpose of these meetings shall be to elect Members to the Association's Staff Committee and to transact such other business as may be appropriate and of which notice has been given.
- (b) Only Staff Members may vote in relation to the election of Staff Members to the Staff Committee and on any other matter raised at a Staff Members' Meeting.
- (c) At least one (1) week's written (email) notice of a Staff Members' Meeting shall be given. Such notice shall be given to all Staff Members of the relevant School **or of the Association**.
- (d) The quorum for a Staff Members' Meeting shall be thirty per cent (30%) of the Staff Members of the relevant School or the Association Office - or five (5) of those Staff Members, whichever is the greater.
- (e) In the event of a dispute as to the correctness of the procedures in relation to the election of a Staff Committee, the matter shall, on request in writing of ten (10) or more Staff Members be referred to the Chief Executive Officer for resolution.

17. Quorum

- 17.1 If a quorum is not present within fifteen (15) minutes of the time specified for the holding of an ~~School Meeting~~, Association Meeting or Staff Meeting at which elections or other resolutions are to be voted upon, the meeting stands adjourned for no more than **twenty-one (21) days**, and the Board ~~or School~~ or Staff Committee will give at least seven (7) days' notice of the time, date and venue of the adjourned meeting to Members. If within fifteen (15) minutes of the time appointed for the adjourned meeting a quorum is not present, the Members who are present may proceed with the business of that meeting as if a quorum were present.
- 17.2 A quorum is not required for an ~~School Meeting~~, Association Meeting or Staff Meeting at which elections or other resolutions are not to be voted upon.
- 17.3 **In exceptional circumstances where face-to-face meetings are legally prohibited, Association Members Meetings and Staff Member Meetings may be conducted online as determined by the Board.**

18. Voting

- 18.1 At an Association Meeting, ~~or a School Members' Meeting or~~ a Staff Members' Meeting, all questions shall be resolved by a vote of the Members entitled to vote, either as an Ordinary Resolution or as a Special Resolution.
- 18.2 No **Association or Staff** Member shall be entitled to vote if his or her subscription or tuition fees in respect of ~~eChildren~~ enrolled at a School are more than four (4) months in arrears, notwithstanding any other action that may be taken by the Board.
- 18.3 School Members and Staff Members who do not also hold Association ~~Membership~~:
 - (a) are entitled ~~to notice of and~~ to attend Association Meetings,
 - (b) are not entitled to vote at Association Meetings, and
 - (c) have no right to speak at an Association Meeting unless given leave to speak by the Chairman.

- 18.4 School Members or Staff Members who are also Association Members:
- (a) are entitled to notice of and to attend Association Meetings,
 - (b) are entitled to vote at Association Meetings, and
 - (c) have the right to speak at an Association Meeting.
- 18.5 ~~Only School Members have a right to vote at School Meetings. Staff or Association Members who are also School Members may vote at School Meetings as School Members.~~
- 18.5 Only Staff Members have a right to vote at Staff Members' Meetings. School or Association Members who are also Staff Members may vote at Staff Meetings as Staff Members.
- 18.6 There shall be no absentee or proxy voting procedures.
- 18.7 The Board shall, [subject to any applicable By-Law](#), set policies from time to time which govern the manner in which votes in elections for the elected positions contemplated by this Constitution are to be counted.
- 18.8 Each Association Member, ~~School Member~~ and Staff Member including the Chairman of the meeting, has one deliberative vote at the meeting at which they are entitled to vote. A tied vote shall be deemed a defeated vote.

19. Special Resolutions

- 19.5 A Special Resolution must be moved at a General Meeting where notice of the Special Resolution has been given under ~~e~~Clause ~~17~~16.2(d).
- 19.6 A Special Resolution of the Association is required to:
- (a) amend the name of the Association;
 - (b) amend the ~~Rules~~Constitution, under ~~rule~~Clause ~~35~~34;
 - (c) affiliate the Association with another body;
 - (d) transfer the incorporation of the Association;
 - (e) amalgamate the Association with one or more other incorporated associations;
 - (f) voluntarily wind up the ~~a~~Association;
 - (g) cancel incorporation; or
 - (h) request that a statutory manager be appointed.
- 19.7 Notice of a Special Resolution must:
- (a) be in writing;
 - (b) include the place, date and time of the meeting;
 - (c) include the intention to propose a Special Resolution;
 - (d) set out the wording of the proposed Special Resolution.
- 19.8 If notice is not given in accordance with ~~rule~~Clause ~~20~~19.3, the Special Resolution will have no effect.
- 19.9 A Special Resolution must be passed at a General Meeting at which there is a quorum and be supported by the votes of not less than [seventy-five per cent \(75%\)](#) of the Members present, in person, and eligible to cast a vote at the meeting.

20. Minutes of Meetings

- 20.5 The Chief Executive Officer or a person authorised by the Board from time to time must keep minutes of the resolutions and proceedings of all General Meetings and Board Meetings together with a record of the names of persons present at each meeting.
- 20.6 The minutes are to be taken and then to be entered within **thirty (30)** days after the holding of each meeting, into a register of minutes kept for that purpose.
- 20.7 The Chairman must ensure that the minutes of a General Meeting or Board Meeting are reviewed and signed as correct by:
- (a) the Chairman of the General Meeting or Board Meeting to which those minutes relate; or
 - (b) the Chairman of the next succeeding General Meeting or Board Meeting.
- 20.8 When minutes have been entered and signed as correct under this **ruleClause**, they are, until the contrary is proved, evidence that:
- (a) the General Meeting or Board Meeting to which they relate was duly convened and held;
 - (b) all proceedings recorded as having taken place at the General Meeting or Board Meeting did in fact take place at the meeting; and
 - (c) all appointments or elections purporting to have been made at the meeting have been validly made.
- 20.9 The minutes of General Meetings may be inspected by a Member.
- 20.10 The minutes of Board Meetings may be inspected by a Member unless the Board determines that the minutes of Board Meetings generally, or the minutes of a specific Board Meeting are not to be available for inspection.

21. Association Books and Records

- 21.5 Custody of the Books of the Association.
- (a) Except as otherwise decided by the Board from time to time, the Chief Executive Officer must keep in his or her custody or under his or her control all of the Books of the Association.
 - (b) The Books of the Association must be retained for at least **seven (7)** years.
- 21.6 Inspecting the Books of the Association.
- (a) Subject to these rules, and in particular **ruleClause 2221.3**, an **Association** Member is able to inspect the Books of the Association free of charge at such time and place as is mutually convenient to the Association and the Member.
 - (b) An **Association** Member must contact the Chief Executive Officer to request to inspect the Books of the Association.
 - (c) The **Association** Member may copy details from the Books of the Association but has no right to remove the Books of the Association for that purpose.
- 21.7 Prohibition on Use of Information in the Books of the Association.
- (a) A Member must not use or disclose information in the Books of the Association except for a purpose:
 - (i) that is directly connected with the affairs of the Association; or
 - (ii) related to the provision of the information to the Commissioner in accordance with a requirement of the Act.

- (b) The Board may refuse to permit the inspection of confidential material, such as confidential personal, employment, commercial or legal matters.

21.8 Returning the Books of the Association.

- (a) Outgoing Board Members are responsible for transferring all relevant assets and Books of the Association to the new Board within **fourteen (14)** days of ceasing to be a Board Member.

22. Board of Directors

22.1 There shall be a Board of **up to a maximum of ten (10)** Directors, who shall be **compromised of:**

- (a) Association Members elected by the members at an Annual General Meeting in accordance with the Association's By-Law on Election Procedures and following nomination by the Board Recruitment Committee; and
- (b) **No more than three (3) Association Members recommended by the Board Recruitment Committee and** appointed by the Board to fill a casual vacancy, or to fill a position not filled by a vote of the Association Members at the most recent Annual General Meeting.

~~22.2 elected from Association Members nominated by Members; or Association Members co-opted by the Board as hereinafter prescribed.~~

~~22.3 There shall be seven (7) elected Directors, who shall be elected at an Annual General Meeting. Only Association Members may vote in elections for Directors. Such Directors are~~ elected for a term not to exceed three (3) years and are eligible for re-election for **two (2)** subsequent **three (3)**-year terms, **subject to not exceeding nine (9) consecutive years as a Director from the date when first elected at an Annual General Meeting or appointed by the Board under Clause 22.1(b).**

22.4 A minimum number of four (4) Directors must be maintained and **the only business that may be validly conducted by the Board if there are less than four (4) Directors is to resolve to fill casual vacancies or to call a General Meeting for the purpose of electing new Directors nominated by the Board Recruitment Committee.** ~~if necessary, clause 23.4 invoked, to achieve this.~~

~~22.5 The elected Directors may at any time appoint up to three (3) additional Directors because of their particular skill, expertise or experience. Any so~~ Director appointed by the Board under Clause 22.1(b) **Directors shall meet the Association Membership requirements of the Association in clause 13.2 and they may serve until the next Annual General Meeting, at which time they will be eligible for nomination. A Director appointed under this process and shall have all the rights of an elected Director during that period. Such a person may only continue as a Director beyond the next Annual General Meeting after their appointment if they are nominated by the Board Recruitment Committee and elected by the Association Members at the Annual General Meeting. If the number of elected Directors be less than four (4), the Board shall call a Special General Meeting for an election to be held to fill such vacancies as may be needed to ensure that the minimum of four (4) elected Directors is re-established.**

22.6 There shall be at least two (2) Board vacancies at each Annual General Meeting, facilitated, if necessary, by the early retirement of Director(s) **as determined in consultation with the Board Recruitment Committee.**

22.7 No employee of the Association shall be eligible for election or appointment to the Board. A Director's membership of the Board shall terminate if the Director is appointed to a position as an employee of the Association. Membership of the

Board will terminate on the date the appointment is agreed between the Association and the Director.

- 22.8 The provisions of the preceding ~~s~~Subclause shall not prevent the payment of an honorarium or the reimbursement of expenses reasonably and properly incurred by Directors out of the funds of the Association for travel and accommodation in attending a Board or General Meeting or otherwise relating to the Association's Business or any other payment authorised by resolution of the Association.
- 22.9 The Board may appoint a Chief Executive Officer (CEO) and/or other Officers for such term, and on such conditions, as the Board in its absolute discretion may deem appropriate. Such appointees shall have the right and duty to attend Board meetings and to take part in the discussions, but shall have no right of voting while they remain a salaried officer. ~~Such an appointee shall have the responsibilities and authority delegated to him pursuant to clause 21.9.~~
- 22.10 The Board shall appoint from among the Directors a President and a Vice-President.
- 22.11 A vacancy to the Board may arise due to:
- (a) the person dies or ceases to be a ~~m~~Member;
 - (b) the person resigns (by first giving notice in writing) or is removed from the position (by ~~s~~Special ~~r~~Resolution at a ~~g~~General ~~m~~Meeting);
 - (c) the person becomes ineligible to ~~sit on the committee~~ act as a Director under the Act;
 - (d) the person becomes permanently unable because of a mental or physical disability;
 - (e) the person fails to attend three (3) consecutive Board meetings without sending an apology.
- 22.12 ~~In the event of a vacancy on the Board of a Director, the Board may appoint an Association Member to fill the casual vacancy. The person so appointed shall hold office until the next Annual General Meeting, at which time an election shall be held to fill the casual vacancy for the balance of the term (if applicable). A Director appointed under this process shall meet the Association Membership requirements of the Association in clause 13.2 and shall have all the rights of an elected Director.~~
- 22.13 ~~If the period between the date of appointment under clause 23.10 and the next Annual General Meeting will be longer than 60 days, the Board shall call a Special General Meeting for an election to be held to fill the casual vacancy for the balance of the term (if applicable).~~
- 22.14 Subject to the Association Members in General Meeting and the Grievance Committee under ~~e~~Clause ~~28~~27.9, the Board is the paramount authority within the Association to which all Committees, Sub-Committees, the Officers, ~~the School Committees~~, Staff Committee, ~~Board Recruitment Committee~~ and the Grievance Committee must report and which bodies are subject to the Board's policies from time to time insofar as those policies relate to those bodies' roles and functions.
- 22.15 A person will be prohibited from sitting on the Board (without prior approval by the Commissioner for Consumer Protection) if they:
- (a) are an undischarged bankrupt or whose affairs are under insolvency law;
 - (b) been convicted with an offence involving fraud or dishonesty punishable on conviction by ~~three~~ (3) months or more imprisonment; or,
 - (c) have been convicted of an offence in connection with the promotion, formation of management of a body corporate, including duties under the

new law.

- 22.16 Where a person is prohibited because they have been convicted of an offence they cannot be a ~~e~~Committee ~~m~~Member for a period of five (5) years from their conviction, except where the conviction resulted in imprisonment, in which case they cannot be a ~~e~~Committee ~~m~~Member for five (5) years from their release from custody.

23. Functions of the Board

23.1 Except as otherwise provided by this Constitution and By-Laws, the Board of Directors is responsible and accountable for:

- (a) The general control and management of the affairs, property and funds of the Association.
- (b) Maintaining satisfactory standards of education and level of care for students.
- (c) The quality and Christian character of educational programmes of the ~~s~~Schools.
- (d) Ensuring the development and implementation of effective processes to plan, monitor and achieve improvements in student learning.
- (e) Determining the applications of the total financial resources available to the ~~s~~Schools and the development of school budgets, including setting the tuition and other fees chargeable for each of the ~~s~~Schools.
- (f) Developing the Association Strategic Plan and ensuring the ~~s~~School plans align with it.
- (g) Oversight of the development and implementation of Association and ~~s~~School policies.
- (h) Fostering positive relationships with all stakeholders.
- (i) Risk Management of the Association and ~~s~~Schools.
- (j) The employment, performance management and dismissal of the Chief Executive Officer (CEO).
- (k) Legal compliance by the Association and ~~s~~Schools.

23.2 The Board shall also, subject to this Constitution and By- Laws:

- (a) establish a Board Recruitment Committee, which shall comprise:
 - i. the Chief Executive Officer (CEO)
 - ii. a Principal of a School, to be elected by a vote of the Principals of each School, to serve the Committee for a term of three (3) years; and
 - iii. three (3) Association Members, to be elected by the Association Members at a General Meeting, to serve the Committee for a term concluding at the third Annual General Meeting after their election.
- (b) establish the Terms of Reference for the Board Recruitment Committee which shall:
 - i. detail the Committee's responsibilities to identify and nominate suitable candidates who have the requisite mix of skills, character and capabilities to contribute as a Director to the effective performance of

- the Board in advancing the Purposes of the Association; and
 - ii. identify the process that the Committee must follow to equip the Association Members with sufficient information to consider and elect nominated Directors at a General Meeting.
 - iii. The Board shall inform the Association Members in writing of the Terms of Reference of the Board Recruitment Committee and of any changes to the Terms of Reference.
- (c) determine the powers and duties of the ~~School Committees~~, Staff Committee and Board Sub-Committees, and, where appropriate, appoint or co-opt Members to serve on the Board Sub-Committees.
 - (d) have responsibility for all matters related to membership of the Association including, without limitation, setting the policy guidelines for the criteria to be satisfied for admission into each category of membership of the Association.
 - (e) be responsible for the employment and dismissal of all employees of the Association and shall, without limitation, require all applicants for employment by the Association to meet the belief and lifestyle requirements of Association ~~Members~~ Membership from time to time.
 - (f) be ex-officio ~~Members~~ Members of all other Committees of the Association save and except the Grievance Committee, ~~and~~ the School Committees. The Directors, in their ex-officio capacity, will not have the power to vote, but where appointed or elected to a Committee the restriction on voting rights will not apply.
 - (g) have the authority to delegate to the Chief Executive Officer (CEO), other Officers, ~~a School Committees~~, the Staff Committee, a Board Sub-Committee or any other person such part of its functions as it sees fit and subject to such guidelines as may seem appropriate in the circumstances. The Board shall have the power to revoke such authority from time to time, and to overrule any decision made by its delegate pursuant to such delegated authority.

24. Board Meetings

- 24.1 The Board shall meet monthly or at such times as the President shall consider necessary.
- 24.2 At least one (1) week's notice of Board Meetings shall be given by the Chief Executive Officer (CEO) to each Director.
- 24.3 The Board may, subject to this Constitution, determine its own procedures, including for attending and voting at Board meetings by video or telephone conference.
- 24.4 Subject to ~~e~~Clause 2524.5, the quorum for a Board Meeting shall be half the number of Directors on the Board at that time plus one (1). In the case of an odd number of Directors the quorum will be half the number of Directors rounded up to the next full number.
- 24.5 Any quorum constituted under ~~e~~Clause 2524.4, must in any event and in all circumstances have a majority of elected Directors.

25. School ~~Committee~~ Governance

- 25.1 The Board shall prepare governance policies to be implemented by Schools which:
 - (a) reflect the partnership that Schools and Parents have in discharging their shared responsibility to equip children and young people to flourish,

including implementation of the Board's Parent Partnership Policy in accordance with Clause 16.1;

- (b) expressly identify the scope of governance authority delegated by the Board to the Schools;
- (c) recognise the value of each School having the capacity to adapt governance structures within defined parameters to meet their specific context and priorities;
- (d) identify any requirements for composition, powers and processes of any School-based Communities;
- (e) provide for feedback mechanisms from School Members to the Board, to inform the regular review of governance policies; and
- (f) encourage the pursuit of the Objects through the Schools, including through maximising transparency of School operations and governance to School Members.

~~25.2 Each School shall have a School Committee consisting of not less than five (4) and not more than seven (7) School Members of the relevant School, together with the School Principal. The actual number of the Committee will be determined by the School Members at the School Members' Meeting from time to time.~~

~~25.3 The School Committee Members shall be elected by School Members for a two (2) year term at the Annual School Members' Meeting. At least two Members of a School Committee shall retire annually and shall be eligible for re-election. In the event of a vacancy on the Committee, nominations will be requested from Members of that School and the relevant School Committee shall select a person from amongst the nominations and appoint him or her to the position for the balance of the term.~~

~~25.4 Only persons who are Association Members at the time of the Annual School Members' meeting are eligible for nomination to a School Committee.~~

~~25.5 The Board shall appoint:~~

- ~~(a) A School Committee in respect of any new school established by the Association; and,~~
- ~~(b) Association Members (either of the relevant School or of another School), sufficient to constitute the School Committee if there are insufficient nominees elected to constitute a School Committee of at least five (5) School Members of the relevant School. The persons appointed by the Board under this subclause shall serve as School Committee Members in accordance in all respects with this clause.~~

~~25.6 The School Committee will carry out the role determined by the Board from time to time, including, but not limited to:~~

- ~~(a) Prayerfully supporting the aims and objectives of the School within the Association's Mission;~~
- ~~(b) Representing the views and interest of the parents of the School within the Association;~~
- ~~(c) Providing feedback, support and advice to the Principal;~~
- ~~(d) Raising funds and in-kind support for school activities and projects as requested by the Principal;~~
- ~~(e) Identification, encouragement and support for eligible School Members to become Association Members; and,~~

~~(f) — Supporting the School in promotion and marketing.~~

- ~~25.7 The School Committee may make recommendations to the Principal of the School; however, its decisions will not be binding upon the School, its Principal or the Association.~~
- ~~25.8 Each School Committee shall appoint from amongst its number a Chairman and other Officers as required.~~
- ~~25.9 The School Committees will meet monthly during school terms and for any additional meetings that the Committee sees fit.~~

26. Staff Committee

- 26.1 There shall be a Staff Committee which shall be elected in the manner contemplated by this ~~e~~Clause by Staff Members at the Annual Staff Meetings contemplated by ~~e~~Clause ~~17~~16.3 (a).
- 26.2 Staff Members from each School and the Association Office shall be entitled to elect one (1) representative to the Staff Committee for every ~~twenty~~ (20) Staff Members (or part thereof) at the relevant School or Office.
- 26.3 Staff Committee Members shall be elected for a one (1) year term. In the event of a vacancy on the Staff Committee, nominations shall be requested from the Staff Members at the School or Office from which the vacating Member was elected and the Staff Committee shall select a person from amongst the nominations and appoint that person to the Staff Committee for the balance of the term.
- 26.4 The Staff Committee shall appoint from amongst its number a Chairman and a Secretary.
- 26.5 The functions of the Staff Committee shall be:
- (a) to support the Objects of the Association;
 - (b) to promote ~~s~~Staff communication,
 - (c) to provide a forum for discussion on matters of professional concern, and
 - (d) to represent ~~s~~Staff in designated forums.
- 26.6 The Chairman of the Staff Committee must attend all Association Members' Meetings and shall, if unable to attend those meetings, appoint a substitute to attend in his ~~or her~~ place. If the ~~s~~Staff ~~m~~Member attending is not an Association Member, ~~he is they are~~ not entitled to vote.
- 26.7 The Staff Committee may, subject to the Board, determine its own procedures.

27. Grievance Committee

- 27.1 There shall be a Grievance Committee, elected by Association Members, at Annual General Meetings, from nominations submitted by the Board and/or the ~~School~~ Board Recruitment Committee and/or the Staff Committee.
- 27.2 The Grievance Committee shall consist of such a number as may be decided by the Association Members in General Meeting from time to time provided, however, that such decision as to numbers is made at a meeting prior to the meeting at which such Committee Members are elected. Until otherwise varied by the Association Members the Grievance Committee shall consist of five (5) members.
- 27.3 The Grievance Committee Members shall be appointed to serve for a three (3) year term, and shall be eligible for re-election. At least two (2) Members of the Grievance Committee shall retire annually.

- 27.4 No Director, Association employee, School Committee Member or their spouses or Other Relatives shall be eligible for membership of the Grievance Committee.
- 27.5 A quorum for the Grievance Committee will be three (3).
- 27.6 If the total number of Members making up the Grievance Committee should fall below three (3) for any reason whatsoever, including without limitation resignations or retirements, and there are insufficient elected nominees under eClause 2427.1 to make up the quorum then the Board shall appoint sufficient members to the Grievance Committee to satisfy clause eClause 2427.2 and who will hold office until the next Annual General Meeting.
- 27.7 Details of the matters handled by this Committee will be kept highly confidential by all parties concerned.
- 27.8 The function of the Grievance Committee will be to review processes followed by the Board and Chief Executive Officer (CEO) in dealing with an unresolved dispute referred to it by the Board or raised with it by a Member. The Grievance Committee will conduct its review in accordance with the Board's then current Dispute Resolution Procedure. The Grievance Committee may review and make recommendations to the Board only on the processes followed in dealing with a grievance.
- 27.9 The Grievance Committee has the authority to require the Board to reconsider its decision if it finds that the processes followed were not in accordance with the Schools' and/or Association's Grievance Procedures.

28. Removal from Office

- 28.1 The Board shall have the power to remove from Office any Officer, Appointee, Director, ~~member of a School Committee, m~~ Member of any ~~other~~ Committee, ~~member of a committee~~ or employee in any case where the person has an undeclared actual or perceived conflict of interest or the Board otherwise considers it shall be in the interests of the Association, subject to the following conditions:
- (a) The issue involved is communicated to the person concerned and such person shall be given a reasonable opportunity of submitting a response,
 - (b) The decision to remove such a person shall be pursuant to a Special Resolution of the Board, and
 - (c) Voting shall be by secret ballot.

29. Finance

- 29.1 All monies received for the purposes of the Association generally, or for the purposes of its Schools, Committees or Agencies shall be received and controlled by such persons or Committees as the Board may appoint from time to time.
- 29.2 The Board shall authorise the opening of such bank accounts as it may consider necessary and shall determine the method of operation of such account.
- 29.3 The Board may make such other determinations regarding the finances of the Association, consistent with this Constitution and by-Laws, as may be appropriate from time to time.
- 29.4 The Financial Year of the Association shall be the period of **twelve (12)** months commencing on **first (1st)** January and ending on **thirty-first (31st)** December of each year.

30. Execution of Association Documents

- 30.1 The Association may execute a document if the document is signed by:
- a. ~~†~~Two (2) Board Members; or
 - b. ~~e~~One (1) Board Member and a person authorised by the Board.

31. Audit

- 31.1 The Association shall appoint at a General Meeting a Registered Company Auditor to be its Auditor. The Auditor shall be appointed for an indefinite term subject to the right of the Association to terminate his **or her** appointment and the Auditor's right to resign.
- 31.2 In the event of the Association proposing to terminate his **or her** appointment the Auditor shall be given at least six (6) weeks' written notice of the proposal and the reasons for it and shall be given a reasonable opportunity to submit a response to the Members both in writing and at the meeting.
- 31.3 No person may be appointed Auditor whose spouse, partners or partner's spouse is a Director of the Association. No Director of the Association may be appointed Auditor.
- 31.4 The Auditor shall audit the accounts and records of the Association in accordance with recognised auditing standards.

32. By-Laws

- 32.1 By-Laws to give effect to this Constitution may be made, rescinded or altered by ~~the Board-~~ **Association Members** at a properly convened ~~Board~~ **Association Meeting**. By-Laws must not be inconsistent with this Constitution.

33. Property and Income

- 33.1 The property and income of the ~~a~~**Association** must be applied solely towards the promotion of the objects or purposes of the ~~a~~**Association** and no part of that property or income may be paid or otherwise distributed, directly or indirectly, to any ~~m~~**Member** of the ~~a~~**Association**, except in good faith in the promotion of those objects or purposes.

34. Amendments to Constitution

- 34.1 No change shall be made to this Constitution except with the approval of Special Resolution of Association Members at a General Meeting of which at least three (3) weeks' written (email) notice has been given to the Association Members.
- 34.2 Notice shall first be given in writing to the Chief Executive Officer (**CEO**), or such other person appointed by the Board for the receipt of such notices not less than six (**6**) weeks prior to the General Meeting.
- 34.3 The notice convening the meeting shall set out details of the proposed changes and shall fix a date for the meeting not later than nine (9) weeks from the date of the receipt of the notice referred to in ~~e~~**Clause 3534.2**.
- 34.4 A Special Resolution must be passed by at least **seventy-five per cent (75%)** of the ~~m~~**Members** present.
- 34.5 Any proposed change may be adopted as presented or as amended by the meeting.

35. Resolving Disputes

- 35.1 This rule applies to:
- (a) disputes between Members, and

- (b) disputes between the Association and one or more Members. ~~that arise under the rules or relate to the rules of the Association.~~

35.2 The parties to a dispute shall follow the Association's Grievance Policy.

36. Winding Up

36.1 In the event of the winding up or dissolution of the Association the assets, if any, remaining after the payment and discharge of all expenses and liabilities, shall be paid by the Board to an institution approved by the Association Members that is ~~a public benevolent institution registered charity for the purposes of the Income Tax Assessment Act, being an~~ eligible recipient under the Act and is an institution that has as its Objects the Christian education and/or welfare of children.

36.2 The Association may only be wound up by a Special Resolution of an Association Members' General Meeting.

By-Laws

Election Procedures at Meetings of Swan Christian Education Association

- (1) This Procedure applies for the election of Association Members to the Board and to the Board Recruitment Committee at a General or Annual General Meeting of the Association under Clause 22.1(a) of the Constitution and the Terms of Reference of the Board Recruitment Committee.
- (2) Each voting Association Member present will be entitled to cast a vote for as many nominees as the number of nominees standing. For example, if there are five (5) nominees and three (3) vacancies, each Member may cast up to five (5) votes.
- (3) A Member is not required to cast all or any of their votes.
- (4) If there are more nominees than vacancies, the nominee(s) with the most votes will be elected up to the number of vacancies provided they each receive a vote from the majority of voting Members present.
- (5) Any nominee who does not receive a vote from the majority of voting Member's present cannot be elected. This may mean that not all vacancies are filled at the meeting.
- (6) Association Members are required to be in good financial standing with the Association to be eligible to vote.